Financial Statements
December 31, 2020

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INDEPENDENT AUDITOR'S REPORT

To the Members of Ontario Motor Vehicle Industry Council

Opinion

We have audited the financial statements of Ontario Motor Vehicle Industry Council (the "Council"), which comprise the statement of financial position as at December 31, 2020, and the statements of changes in net assets, operations and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Council as at December 31, 2020, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Council in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

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Independent Auditor's Report to the Members of Ontario Motor Vehicle Industry Council (continued)

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Hogg, Shain & Scheck PC

Toronto, Ontario April 21, 2021 Authorized to practise public accounting by the Chartered Professional Accountants of Ontario

Statement of Financial Position As at December 31, 2020

	2020	2019
ASSETS		
Current		
Cash	\$ 10,525,541	\$ 8,496,787
Accounts receivable	15,600	16,075
Prepaid expenses	139,097	131,286
	10,680,238	8,644,148
Investments (Note 3)	15,928,325	14,421,612
Capital assets (Note 4)	1,585,529	1,246,033
	\$ 28,194,092	\$ 24,311,793
LIABILITIES		
Current		
Accounts payable and accrued liabilities (Note 9)	\$ 1,275,008	
Registration fees received in advance	1,459,962	1,741,949
	2,734,970	2,894,022
Deferred contributions - capital assets (Note 5)	343,321	422,548
Deferred lease inducement	251,767	290,500
	3,330,058	3,607,070
NET ASSETS		
Invested in capital assets (Note 6)	1,242,208	823,485
Internally restricted reserves (Note 7)	17,622,104	15,000,000
Unrestricted	5,999,722	4,881,238
	24,864,034	20,704,723
	\$ 28,194,092	\$ 24,311,793

Commitments (Note 10)

Contingencies (Note 11)

APPROVED ON BEHALF OF THE BOARD

K. Barelon Director

Director

Statement of Changes in Net Assets Year Ended December 31, 2020

	Invested in capital assets	Internally restricted operating reserve	Internally restricted IT reserve	Internally restricted contingency reserve	Internally restricted program continuation reserve	Unrestricted	2020	2019
NET ASSETS - BEGINNING OF YEAR \$	823,485 \$	9,000,000	\$ 3,000,000	\$ 3,000,000	\$ -	\$ 4,881,238	\$ 20,704,723 \$	20,433,257
Excess of revenues over expenses	-	-	-	-	-	4,159,311	4,159,311	271,466
Amortization of deferred contributions	79,227	-	-	-	-	(79,227)	-	-
Amortization of capital assets	(278,694)	-	-	_	-	278,694	-	-
Purchase of capital assets	631,566	-	-	-	-	(631,566)	_	-
Loss on disposal of capital assets	(13,376)	-	-	-	-	13,376	_	_
Interfund transfers	-	1,000,000	(670,173)	(707,723)	3,000,000	(2,622,104)	_	-
NET ASSETS - END OF YEAR	\$ 1,242,208 \$		\$ 2,329,827	\$ 2,292,277	\$ 3,000,000		\$ 24,864,034 \$	20,704,723

Statement of Operations

Year Ended December 31, 2020

		2020	2019
REVENUES			
Registration fees	\$	18,734,297	\$ 19,687,406
Investment and other income (Note 8)		1,552,118	818,000
Transfer fees		560,700	679,875
Certification course fees		256,675	361,405
Disciplinary fines		113,775	75,150
Amortization of deferred contributions (Note 5)	_	79,227	79,227
		21,296,792	21,701,063
EXPENSES			
Salaries and benefits (Note 9)		12,161,970	11,313,609
Public awareness		941,821	1,962,086
Occupancy (Note 9)		844,553	821,542
Professional fees		841,629	1,137,694
General and administrative (Note 9)		663,964	777,742
Per diem allowances		550,445	500,772
Travel		303,193	572,182
Amortization of capital assets		278,694	284,058
Telecommunications		241,090	267,386
Government oversight fees		223,074	198,707
Industry awareness		87,048	244,118
		17,137,481	18,079,896
EXCESS OF REVENUES OVER EXPENSES FROM OPERATIONS		4,159,311	3,621,167
Reimbursement to the Motor Vehicle Dealers' Compensation Fund (Note 9)	_	_	(3,349,701)
EXCESS OF REVENUES OVER EXPENSES	\$	4,159,311	\$ 271,466

Statement of Cash Flows

Year Ended December 31, 2020

		2020	2019
OPERATING ACTIVITIES			
Excess of revenues over expenses	\$	4,159,311	\$ 271,466
Items not affecting cash:			
Unrealized gains on investments		(1,364,138)	(468,787)
Realized losses on investments		(85,216)	(76,564)
Amortization of capital assets		278,694	284,058
Loss on disposal of capital assets		13,376	-
Amortization of deferred contributions		(79,227)	(79,227)
Amortization of deferred lease inducement		(38,733)	
	_	2,884,067	(69,054)
Changes in non-cash working capital:			
Accounts receivable		475	2,835
Prepaid expenses		(7,811)	67,439
Accounts payable and accrued liabilities		122,935	(94,430)
Registration fees received in advance		(281,987)	25,674
	_	(166,388)	1,518
Cash flows from (used by) operating activities		2,717,679	(67,536)
INVESTING ACTIVITIES			
Change in investments (net)		(57,359)	(5,065,719)
Purchase of capital assets		(631,566)	(588,216)
1 dionage of suprair associa		(001,000)	(300,210)
Cash flows used by investing activities		(688,925)	(5,653,935)
NET INCREASE (DECREASE) IN CASH		2,028,754	(5,721,471)
CASH - BEGINNING OF YEAR	_	8,496,787	14,218,258
CASH - END OF YEAR	\$	10,525,541	\$ 8,496,787

Notes to Financial Statements Year Ended December 31, 2020

1. NATURE AND PURPOSE OF THE ORGANIZATION

Ontario Motor Vehicle Industry Council (the "Council") is Ontario's first administrative authority created pursuant to the Safety and Consumer Statutes Administration Act ("SCSAA"), with the mandate to administer the Ontario Motor Vehicle Dealers Act (the "MVDA"). This authority was delegated to the Council by the Minister of Consumer and Commercial Relations (the "Minister") on January 7, 1997 through an Administrative Agreement (the "Agreement") with the Minister. The Council is a not-for-profit organization incorporated without share capital under the laws of the Province of Ontario by letters patent dated October 8, 1996.

Impact of COVID-19

On March 11, 2020, the World Health Organization characterized the outbreak of a strain of the novel coronavirus ("COVID-19") as a pandemic, which resulted in a series of public health and emergency measures that were put in place to combat the spread of the virus.

The duration and impact of COVID-19 are unknown at this time. It is not possible to reliably estimate the impact that the length and severity of these developments will have on the financial results of the Council in future periods. The Council continues to closely monitor and assess the impact on operations. It is the opinion of management that the Council will be able to continue its operations with limited disruptions and have sufficient resources to mitigate any potential negative impact that may occur in 2021 as a result of COVID-19.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements are the representation of management and have been prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO") in Part III of the CPA Canada Handbook.

Measurement uncertainty

The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year. These estimates are reviewed periodically and any adjustments are made in the year they become known. Such estimates include the useful life of capital assets. Actual results could differ from these estimates.

<u>Financial instruments</u>

The Council's financial instruments consist of cash, accounts receivable, investments, and accounts payable.

Financial instruments are initially measured at fair value, and subsequently, at amortized cost, except for investments that are quoted in an active market, which are subsequently measured at fair value. Changes in fair value are recognized in the statement of operations.

Investments

Investments in publicly-traded securities are valued based on the latest bid prices, and pooled funds are valued based on unit values reported by the investment managers. Transactions are recorded on a trade date basis and transaction costs, including investment management fees, are expensed as incurred.

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Notes to Financial Statements

Year Ended December 31, 2020

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Capital assets

Capital assets are stated at cost less accumulated amortization. Amortization is provided on a straight-line basis over their estimated useful lives as follows:

Leasehold improvements	Term of lease
Computer software	3 years
Computer hardware	3 years
Furniture and fixtures	5 years
Office equipment	5 years

When a capital asset no longer contributes to the Council's ability to provide services, its carrying amount is written down to its fair value.

Deferred lease inducement

The Council moved into a new office in 2014 and the lease agreement included a free rent period from May 1, 2014 to April 30, 2015. The benefit of this rent inducement is recognized on a straight-line basis over the term of the lease. Total rent expense is based on the entire cash cost over the term of the lease amortized evenly over the term of the lease.

Revenue recognition

Registration fees

Fees charged for registration as a salesperson are for a two-year period and are recognized evenly over two years. Unearned fees are recorded as registration fees received in advance.

Fees charged for registration as a dealer are paid annually and are recognized on a monthly basis as received. Dealers are also required to remit \$10 for every sale (excluding wholesale transactions), lease, fleet, or "as is" transactions for the prior twelve month period as a component of their registration renewal fee. Dealers are responsible for reporting sales accurately to the Council and to remit the amount due when renewing their registration. Transaction fees are included in registration fees and recorded as revenue when received.

Transfer fees

A transfer fee is charged when a registered salesperson moves from one dealership to another. Transfer fees are recognized upon written notice and when the Council receives payment.

Certification course fees

New applicants for registration must pass a certification course run by the Automotive Business School of Canada on behalf of the Council through Georgian College. Certification course fees are recognized when a new applicant registers for the course.

Disciplinary fines

Disciplinary fines are imposed on registrants through an internal Council disciplinary process. These fines are recognized as revenue when the Council receives payment.

Investment and other income

Investment and other income, which is recorded on an accrual basis, includes interest income, dividends, net realized gains (losses) on sale of investments, and net unrealized gains (losses).

Notes to Financial Statements Year Ended December 31, 2020

3. INVESTMENTS

	 2020	2019
Equities		
Foreign	\$ 5,967,126	\$ 4,703,662
Canadian	1,569,512	1,721,118
Fixed income		
Canadian	5,762,545	4,989,007
Foreign	-	256,943
Alternative asset classes	1,754,850	1,699,387
Cash and cash equivalents	 874,292	1,051,495
	\$ 15,928,325	\$ 14,421,612

Fixed-income investments yield interest between 0.75% and 7.10% (2019 - 0.75% and 7.10%) and have maturities ranging from August 2021 to December 2051 (2019 - October 2020 to December 2048). Alternative asset classes consist of investments in private placements in long-term health care funds.

4. CAPITAL ASSETS

	 Cost	 ccumulated nortization	1	2020 Net book value	2019 Net book value
Leasehold improvements Computer software Computer hardware Furniture and fixtures Office equipment	\$ 1,602,661 722,221 428,791 217,732 74,409	\$ 872,095 27,896 314,121 183,755 62,418	\$	730,566 694,325 114,670 33,977 11,991	\$ 869,731 210,677 124,389 37,808 3,428
	\$ 3,045,814	\$ 1,460,285	\$	1,585,529	\$ 1,246,033

Computer software includes \$670,173 (2019 - \$210,677) for a CRM replacement which was not in use at year-end, and was not amortized.

5. DEFERRED CONTRIBUTIONS - CAPITAL ASSETS

	 2020	2019
Balance, beginning of year Amortization of deferred contributions	\$ 422,548 (79,227)	\$ 501,775 (79,227)
Balance, end of year	\$ 343,321	\$ 422,548

In 2014, the Council received contributions under the terms of the lease of its new premises to pay for leasehold improvements. The contributions are amortized into revenues on the same basis as the related leasehold improvements, which is the term of the lease.

Notes to Financial Statements Year Ended December 31, 2020

6. INVESTED IN CAPITAL ASSETS

Net assets invested in capital assets, which represents internally financed capital assets, are calculated as follows:

	 2020	2019
Capital assets, net Less: Unamortized deferred contributions - capital assets	\$ 1,585,529 (343,321)	\$ 1,246,033 (422,548)
	\$ 1,242,208	\$ 823,485

7. INTERNALLY RESTRICTED RESERVES

Internally restricted reserves have been established by the Council's Board of Directors (the "Board") for specific purposes, as follows:

	_	2020	2019
Operating reserve (a)	\$	10,000,000	\$ 9,000,000
IT reserve (b)		2,329,827	3,000,000
Contingency reserve (c)		2,292,277	3,000,000
Program continuation reserve (d)		3,000,000	-
	\$	17,622,104	\$ 15,000,000

- (a) During fiscal 2010, the Council created an operating reserve equivalent to six months of annual operating expenses, excluding amortization of capital assets, for the purposes of maintaining funds in the unforeseen events of winding down operations or experiencing operating shortfalls.
 - During 2020, the Board approved an increase of the reserve to \$10,000,000 from \$9,000,000, in recognition of the Council's expanded budget.
- (b) During 2019, the Council established an internally restricted reserve for capital projects, comprised of funds restricted for information technology capital improvements expected to take place within the following three years. The Board approved a contribution of \$3,000,000 into the reserve out of unrestricted net assets.
 - During 2020, the Board approved a change in the name to *IT reserve* to allow for both capital and operating information technology improvements.
- (c) During 2019, the Council established an internally restricted reserve for contingencies or other specific purposes as designated by the Board. The Board approved a contribution of \$3,000,000 into the reserve out of unrestricted net assets.
- (d) During 2020, the Board established an internally restricted reserve to allow for the continuation of various Public Awareness, Industry Awareness, and other programs. The Board approved a contribution of \$3,000,000 into the reserve out of unrestricted net assets.

Notes to Financial Statements Year Ended December 31, 2020

Q	INVESTMENT	AND OTHER	INCOME
Χ.	INVESTIVIES I	ANDUINK	INCOVIN

	 2020	2019
Unrealized gains	\$ 1,364,138	\$ 468,787
Realized capital gains	85,216	76,564
Dividend income	54,958	32,874
Interest income	31,567	201,093
Other	 16,239	38,682
	\$ 1,552,118	\$ 818,000

9. MOTOR VEHICLE DEALERS COMPENSATION FUND

The Motor Vehicle Dealers Compensation Fund (the "Fund") was established on July 1, 1986 under the MVDA, to stand in place of registered motor vehicle dealers (the "Participants") where a Participant has refused, failed, or been unable to pay a claim registered against that Participant. Claims are submitted by consumers and approved by the Board of Trustees. The Fund pays claims to consumers up to a maximum of \$45,000 per claim. In accordance with the MVDA, it is compulsory for motor vehicle dealers to pay an initial payment to the Fund in order to obtain registration in Ontario.

The Council has the ability to appoint six of the nine seats on the Board of Trustees of the Fund, and the Council provides office space and administrative services to the Fund. The financial statements of the Fund have not been consolidated in these financial statements.

Summary financial information for the Fund's fiscal year ended October 31, 2020 are as follows:

	 2020	2019
Financial position:		
Assets Liabilities	\$ 9,725,478 (58,652)	\$ 6,216,276 (19,292)
Unrestricted net assets	\$ 9,666,826	\$ 6,196,984
Results of operations:		
Revenues	\$ 4,282,558	\$ 757,256
Expenses	 (812,716)	(702,759)
Excess of revenues over expenses	\$ 3,469,842	\$ 54,497
Cash flows:		
Cash flows from (used by) operating activities	\$ 3,225,012	\$ (206,577)
Cash flows from investing activities	 388,212	252,786
Net increase in cash	\$ 3,613,224	\$ 46,209
		(continues)

Notes to Financial Statements Year Ended December 31, 2020

9. MOTOR VEHICLE DEALERS COMPENSATION FUND (continued)

There were no significant transactions from November 1 to December 31, 2020. In December 2019, a one-time reimbursement in the amount of \$3,349,701 was made by the Council to the Fund, for the Fund's share of salaries and benefits, occupancy, and general and administrative expenses that were invoiced by the Council from 1998 to September 2017.

As of September 2019, the Council committed to pay all operating expenses of the Fund until August 31, 2024, with the exception of claims and trustee fees which the Fund continues to pay as per sections 71 and 72 of the MVDA. Included in the Council's statement of operations are \$253,837 (2019 - \$237,956) related to salaries and benefits allocated to the Fund based on an estimate of the Council's staff time to administer the Fund, and \$168,918 (2019 - \$15,317) related to occupancy and general and administrative expenses.

Included in accounts payable is \$9,396 (2019 - \$Nil) for amounts collected by the Council on behalf of the Fund related to contributions from first-time vehicle dealer business applications.

Transactions with the Fund are in the normal course of operations and are measured at the exchange amount, which is the amount of consideration established and agreed to between the parties.

10. COMMITMENTS

The Council is committed under a service agreement for the CRM replacement project (*Note 4*), which is expected to be completed in mid-2021. Estimated remaining costs are approximately \$610,000.

The Council is also committed under premises and equipment lease agreements until June 2026. Future minimum lease payments for the next five fiscal years are as follows:

2021	\$ 1,538,928
2022	945,574
2023	962,542
2024	979,357
2025	 344,629
	\$ 4 771 030

11. CONTINGENCIES

Claims have been made against the Council in the normal course of operations. The Council believes these claims are without merit. The outcome of these actions is not presently determinable and, accordingly, no provision for these claims has been made in these financial statements.

12. FINANCIAL RISKS

The Council is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate, and manage these risks. The following analysis provides information about the Council's risk exposure and concentration as of December 31, 2020, which is consistent with the prior year.

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Notes to Financial Statements Year Ended December 31, 2020

12. FINANCIAL RISKS (continued)

Credit risk

Credit risk arises from the potential that a counter-party will fail to perform its obligations. The Council is exposed to credit risk on any investments that are not publicly traded.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The Council is subject to market risk on its investments.

The Council manages its investment portfolio to earn investment income and invests according to a Statement of Investment Policy approved by the Board. The Council is not involved in any derivative financial instruments for trading purposes.

Market risk comprises three types of risk: currency risk, interest rate risk, and other price risk.

Currency risk

Currency risk is the risk to the Council that arises from fluctuations of foreign exchange rates and the degree of volatility of these rates. The Council is exposed to foreign currency exchange risk on its investments in foreign equities.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument might be adversely affected by a change in the market interest rates. The Council is exposed to interest rate risk on its fixed-income investments.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from currency and interest rate risks), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Council is exposed to other price risk on its investment in equities.

It is management's opinion that the Council is not exposed to significant liquidity risk.

13. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.